Advanced Project Management for the Experienced Practitioner

Course Summary

Description

Have you ever wondered where project issues come from? Have you ever delivered great technology only to find that the supposed "customer" wants no part of it? Have you ever wondered what to do when asked for an estimate in the face of woefully inadequate information? Have you ever wondered why, if risk can be positive as well as negative, that you never see opportunity? These are just a few of the intriguing questions answered during this fascinating course.

Topics

- Source of project success and failure – Dealing with the Human Element
- Defining Project Manager and Sponsor accountabilities
- How to optimize long term project value
- Managing Stakeholder Expectations
- Organizational Adoption – Dealing with Resistance to Change
- Winning the Estimation Game
- How to Choose Project Metrics that Make Sense
- Creating Opportunity in Your Projects
- Project Transition: Delivering the Goods
- Defining and measuring project success

Audience

This course will be of value to project managers and team leads that are looking for guidance that is not found in the standard project management curriculum. Also managers of project mangers, functional managers with project responsibility and Project Management Office staff will benefit from this course.

Prerequisites

This course assumes experience in the role of project manager.

Duration

Three-four days

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Course Outline

I. Introduction
- A. Source of project success and failure – Dealing with the Human Element
- B. Many views of the project
- C. Every project is an investment
- D. Why Product Lifecycle is important to project managers
- E. Long Term Project Value as a driver of project practice
- F. Enhanced definition of Project Management

II. Project Structure
- A. Defining and measuring project success
- B. The Project Environment
- C. Getting a project off to a good start
- D. Winning the Estimation Game

III. The people side of projects
- A. Advanced Stakeholder Analysis
- B. Managing Stakeholders and their Expectations
- C. Organizational Adoption – Dealing with Resistance to Change
- D. Creating Opportunity in Your Projects

IV. Advanced project process
- A. Rational Management of Project Baselines
- B. How to Choose Project Metrics that Make Sense
- C. Project Transition: Four factors that determine implementation success

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