

Advanced Project Management for the Experienced Practitioner

Course Summary

Description

Have you ever wondered where project issues come from? Have you ever delivered great technology only to find that the supposed "customer" wants no part of it? Have you ever wondered what to do when asked for an estimate in the face of woefully inadequate information? Have you ever wondered why, if risk can be positive as well as negative, that you never see opportunity? These are just a few of the intriguing questions answered during this fascinating four day course.

Topics

- Source of project success and failure – Dealing with the Human Element
- Distinguishing project and business objectives
- Business Value: the hidden success factor
- Managing Stakeholder Expectations
- Organizational Adoption – Dealing with Resistance to Change
- Complete and Correct Requirements
- Winning the Estimation Game
- Rational Management of Baselines
- How to Choose Project Metrics that Make Sense
- Creating Opportunity in Your Projects
- Project Transition: Delivering the Goods
- Defining and measuring project success

Audience

This course will be of value to project managers and team leads who are looking for guidance that is not found in the standard project management curriculum. Also managers of project managers, functional managers with project responsibility and Project Management Office staff will benefit from this course.

Prerequisites

This course assumes experience in the role of project manager.

Duration

Four days